www.sequoiahealthcaredistrict.com



525 Veterans Blvd. Redwood City, CA 94063

650-421-2155 Phone 650-421-2159 Fax

## A G E N D A SEQUOIA HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING 4:30, Wednesday, June 4, 2014 Conference Room, 525 Veterans Boulevard, Redwood City, CA 94063

- 1. Call To Order And Roll Call
- 2. Public Comment On Non-Agenda Items\*

ACTION

- 3. Consent Calendar President Shefren
  - a. Approve April 2, 2014 Regular Meeting Minutes
  - b. Approve May 6, 2014 Study Session Meeting Minutes
  - c. Approve May 6, 2014 Special Meeting Minutes
  - d. Accept March And April 2014 Financial Statements
- 4. CEO/Staff Reports
  - a. CEO Report Mr. Michelson
  - b. Healthy Schools Ms. Kurtzman & Ms. Gabet
  - c. HeartSafe Mr. Nielsen
- 5. New Business
  - a. Consider Adoption Of Resolution 14-3 Determining Date And Adopting Provisions For The 2014 Sequoia Healthcare District General Election - Mr. Hudak
  - b. Consider Commitment To Adopt ACHD and SDLF Transparency Guidelines -Director Kane and Mr. Michelson
  - c. Nursing Program Update Ms. Mary Ann Van Dam & Ms. Sheri Sassarini
  - d. Consider A Pledge Of Up To \$2 Million Dollars Towards Mission Hospice's Capital Campaign For A Hospice House - Mr. Dwight Wilson
    - e. Consider Adoption Of Proposed Budget For Fiscal Year Ending June 30, 2015 - Mr. Michelson
  - f. Appointment Of An Ad Hoc Committee For The Purpose Of Entering Into Discussions With Sequoia Hospital And Dignity Health Regarding The 2007 Transfer Agreement And Authorizing An Expenditure Not To Exceed \$50,000 To Engage Consultants To Assist Committee - President Shefren
  - 6. Adjourn.

The Next Regular Meeting Of The Board Of Directors Of Sequoia Healthcare District Is Scheduled For 4:30 PM, Wednesday, August 6, 2014, District Conference Room, 525 Veterans Blvd., Redwood City, CA 94063

Arry Shefren, Board President

\*Public comment will be taken for each agenda item prior to the board's consideration on that item.

Any writings or documents provided to a majority of the Board of Directors regarding any item on this agenda will be made available for public inspection at the District office, 525 Veterans Blvd., Redwood City, CA, during normal business hours. Please telephone 650-421-2155 to arrange an appointment.

ACTION

- ACTION
- ACTION

ACTION

ACTION

		Agenda Item 3.a
	MINUTES OF REGULAR MI	Board of Directors Mtg_64=14
	BOARD OF DIRECTO	
	SEQUOIA HEALTHCARE DI	STRICT STRICT
	April 2, 2014	
Confe	erence Room, 525 Vetera	
	Redwood City, CA 94	063
<u>Directors Present</u>	Directors Excused	Also Present
Director Faro		Mr. Michelson, CEO
Director Griffin		Mr. Hudak, Legal Counsel
Director Hickey		Ms. Johnson, Recorder
Director Kane		
Director Shefren		
	1. Call to Order	3
By: President Shefren		
<b>Fime:</b> 4:30pm		
	. Public Comment/Non-Age	nda Items
<u>L</u> .		
	there was any public co ment will be taken on each	mment on non-agenda items. He agenda item.
		an ACHD Leadership Meeting where
		and management. She added that
the annual ACHD meeting is	coming up in May.	
	<u>3.a 3.b. Consent Cale</u>	endar
President Shefren requested	d removal of items 3.a and 3	3.b from the Consent Calendar.
Motion: To approve agenda By: Director Kane Seconded by: Director Far Vote: 5-0 Motion Passed		uary 2014 financial statements.
Citing paragraph 5.d of Fe sentence be revised to refle	ebruary 5 <sup>th</sup> minutes, Presid ect that the fund raising eff	lent Shefren asked that the second orts were those of Mission Hospice.
		<sup>th</sup> minutes, President Shefren noted be an additional amount received by
By: President Shefren Seconded by: Director Kar	a items 3.a and 3.b as corre	cted.
<b>Vote:</b> 5-0		
Motion Passed		
	4. CEO Report	
Mr. Michelson reviewed h questions. There were no	-	e packet and asked if there were

He introduced Gwen Hautefeuille who gave a presentation on the changes made to the District's website. The goal is to have a site that is current, relevant, attractive and easy to navigate. Social media accounts with FaceBook and Twitter have also been established.

Healthy Schools Initiative: Ms. Kurtzman was the keynote speaker at the School Wellness Summit. Her report provided updates on Healthy Schools, Community Grants, PE+ and school district partners.

HeartSafe: In addition to Mr. Nielsen's report, he informed the Board that over 700 participants have been trained in CPR.

# 5.a. Request From Samaritan House For \$712,696 For Fiscal Year 2014-15

President Shefren asked if there was public comment on this item. There was none.

President Shefren announced that he is currently volunteering at Samaritan House and would therefore recuse himself from this discussion and vote. He turned the meeting over to Vice Chair Faro and left the room.

Ms. Neela Gentile, interim Executive Director of Samaritan House introduced Dr. Jason Wong, Medical Director of Samaritan House Free Clinic of Redwood City. Dr. Wong reported that for calendar year 2013, the clinic had 3,391 medical visits and 785 dental visits with an average clinic cost of \$173/visit. The number of visits has declined from last year due to the loss of several volunteers which impacted the number of patients who could be seen. They are in the process of recruiting more volunteers. The request for \$712,696, \$100,000 more than last fiscal year, is to cover the expense of a mid-level practioner which would allow for more patients to be seen and also increase the effectiveness of the clinic.

Motion: To approve a grant for 2014-2015 to Samaritan House for \$662,696. By: Director Kane Seconded by: Director Griffin Vote: 3-1 with Director Hickey opposed Motion Passed

President Shefren returned to the meeting.

# 5.b Presentation on Apple Tree Dental

Mr. Michelson introduced Dr. Michael Helgeson, DDS. Dr. Helgeson reported that in November Apple Tree is planning to open a new San Mateo Center for Dental Health to fill gaps in access to dental care for children, adults, the disabled and elderly confined to nursing facilities living in San Mateo county.

The Peninsula Health Care District has provided \$2 million in special initiative funding that supports the launch of the San Mateo Center. Its financial model is unique in that operating costs are paid from earned revenues and the capital for programs comes from partnering with public, private and nonprofit sectors, thereby leveraging resources.

To extend its services throughout the county, Apple Tree will be seeking support from the Sequoia Healthcare District and will present a formal request in May.

# 5.c Resolution 14-2 Amending the Trust Agreement for the District Employees Pension Plan

President Shefren asked if there was public comment on this item. There was none.

Motion: To waive reading Resolution 14-2 By: Director Faro Seconded by: Director Hickey Vote: 5-0 Motion Passed The resolution acknowledges the mergers of Sequoia Health Services with Catholic Healthcare West and the name change to Dignity Health. Every reference in the Trust Agreement to Sequoia Health Services is amended to read Dignity Health.

Motion: To adopt Resolution 14-2. By: Director Hickey Seconded by: Director Faro Roll Call Vote: 5-0-0 Motion Passed

# 5.d. Consider New Board Policy 24: Social Media

President Shefren noted there were no members of the public remaining in attendance and stated he would dispense with his call for public comment.

Director Hickey recommended adding audio recordings to the policy. There was no support for this revision.

Motion: To accept new Board Policy 24: Social Media By: Director Kane Seconded by: Director Faro Vote: 4-1 with Director Hickey opposed. Motion Passed

Mr. Hudak noted that the reference to Executive Director should be changed to Chief Executive Officer to reflect titles used by the District.

# 5.e. Consider Revising Policy 22 Changing Investment Benchmark

Mr. Michelson reported the District's investment policy references Lehman Government Intermediate Index as the District's benchmark and Lehman no longer exists. For the past several years the District's benchmark has been the Local Agency Investment Fund (LAIF).

Motion: To amend Board Policy 22 By: Director Hickey Seconded by: President Shefren Vote: 5-0 Motion Passed

5.f. Consider Holding Study Session On May 6 At 2:30 To Discuss Transfer Agreement Performance and Future Plans

President Shefren would like to hold a study session to discuss the current status of transfer agreement with Dignity Health as it relates to EBIDA. It is important that the Directors have a complete understanding of the agreement, the funds received to what was projected and information about what the District's accountants have said about the evaluation of Sequoia Hospital audits. If appropriate, an action plan could be decided at the June meeting.

Motion: To hold a special study session prior to the Special Board meeting at 2:30 on May 6 to discuss next steps.
By: President Shefren
Seconded by: Director Faro
Vote: 4-1 with Director Hickey opposed.

Motion Passed

President Shefren suggested that Directors contact Mr. Michelson with ideas with suggestions or to request specific information be compiled.

# 5.g. Award Contract For TI Improvements

Mr. Michelson reported that the District received two bids on the project which were opened after 4:00 PM on March 31. Both bids were reviewed by Bayside Realty to insure base bid items were the same. The low bidder was Amko Construction of San Jose

**Motion:** To accept the low bid from Amko Construction Co. **By:** Director Faro **Seconded by:** Director Kane

President Shefren noted that Amko's bid of \$84,000 is 20% higher than the estimate given to build out the classroom and questioned if the additional office should be eliminated or other adjustments made to bring the project estimate.

Director Faro withdrew his motion.

Motion: To award the contract to Amko Construction Co. not to exceed \$70,000. By: President Shefren Seconded by: Director Faro Vote: 5-0 Motion Passed

Mr. Michelson will meet with Amko and the architect to discuss options to reduce the project cost.

Mr. Hudak reminded the Directors that Amko is not obligated to agree to work with the lower amount.

## 5.h. Consider Amendment of Chief Executive Officer's Employment Agreement

Motion: To accept the amendment to Mr. Michelson's contract only for the salary previously authorized by the Board. By: Director Hickey Seconded by: Director Faro Vote: 5-0 Motion Passed

<u>6. Adjourn</u>

Motion: At 6:30 adjourn meeting. By: Director Faro Seconded by: Director Griffin Vote: 5-0 Motion Passed

A special Study Session of the Board is scheduled for Tuesday, May 6 at 2:30 PM to discuss the Transfer Agreement with Dignity Health. A Special Meeting of the Board will follow at 4:30 to review the Community Grants request.

The next regular meeting of the Board of Directors of Sequoia Healthcare District is scheduled for 4:30 PM, Wednesday, June 4, 2014, District Conference Room, 525 Veterans Blvd., Redwood City, CA.

Respectfully Submitted,

Kathleen Kane, Secretary

# Agenda Item 3.b Board of Directors Mtg. 6-4-14

MINUTE	S OF STUDY SESSION MEET	ING	
	BOARD OF DIRECTORS		
SEQU	OIA HEALTHCARE DISTRIC		<u></u>
	May 6, 2014 🌋 🎽		
	e Room, 525 Veterans Bou	llevard	
	edwood City, CA 94063		
<u>Directors Present</u> Director Faro	Directors Excused	Also Present	
Director Griffin	Director Hickey	Mr. Michelson, CEO Mr. Hudak, Counsel	
Director Kane		Ms. Johnson, Recorder	
Director Shefren		Ms. Barton, CFO, Sequoia	
		Hospital	
		Ahmad Gharaibeh, CPA,	
		Vavrink, Trine, Day	
	<u>1. Call to Order</u>	· · · · · · · · · · · · · · · · · · ·	
By: President Shefren			
Time: 2:30 PM			
<u>2. Publi</u>	<u>c Comment/Non-Agenda It</u>	<u>ems</u>	
Dronidont Chafron and surged that	the was a study to		
President Shefren announced that He asked if there was public comm		ind no action would be taken.	
	fer Agreement/EBIDA Disc	ussion	-
<u>5.a. 11aiis</u>		ussion	
President Shefren stated that the more fully understand the Transfe	r Agreement between the		
Health) relative to the EBIDA share	•		
Directors again reviewed the basic and the performance summary fro had been projected to be nearly \$ was \$15.3 million.	m 2008-2013. From 2008-	2013 the return to the District	
Ms. Barton explained that the prim able to keep up with the projection volume, payor mix and the med Agreement, which is part of the funding the start up of new phy records.	ons over the last few years licare reimbursement rate Development Agreement	s is due to a decline in patient Additionally, the Physicians , is very expensive, including	
Mr. Gharaibeh noted that for the margin would have to increase wh healthcare costs.			
President Shefren said that after faith in 2007. At that time, bas reviewed by Goldman Sachs, it wa would benefit the District's taxpa parties intended.	ed on the original project is reasonable to assume tha	ions by Kaufman and Hall and at the Development Agreement	
President Shefren outlined three of Health and explore options to mak profit situation changes, or do no at the June board meeting.	ke the Agreement work, wa	it and see if Sequoia Hospital's	
President Shefren thanked Ms. Bar	ton and Mr. Gharaibeh for	joining the meeting.	

	4. Adjourn
Motion: At 3:40 PM adjourn meeting. By: Director Kane Seconded by: Director Faro Vote: 4-0 Motion Passed	
	d of Directors of Sequoia Healthcare District is e 4, 2014, District Conference Room, 525 Veterans
Respectfully Submitted,	
Kathleen Kane Secretary	

# Agenda Item 3.c Board of Directors Mtg. 6-4-14

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	MINUTES OF SPECIAL		G	
	BOARD OF DIREC			
	SEQUOIA HEALTHCAR		T	
	May 6, 2014			
Conf	erence Room, 525 Vet	the second second second second second	ulevard 🖉 🖉 👘	
	Redwood City, CA			
Directors Present	Directors Excused		Also Present	
Director Faro	Director Hickey		Mr. Michelson, CEO	
Director Griffin			Mr. Hudak, Legal Counsel	
Director Kane			Ms. Johnson, Recorder	
Director Shefren				
	<u>1. Call to Ord</u>	<u>er</u>		
By: President Shefren Time: 4:30pm				
President Shefren announc	ed that public comments	will bo be	ard on each agenda item	
	· · ·			
_	. Public Comment/Non-			
Bart Charlow, the new Exe thanked the Board for thei		itan House	e introduced himself and	
	st to Approve Healthy S	chools Ini	tiative Budget	
	for 2014-2015 of \$2.9			
			educators and school nurses n particular, of their schools	
share programs and the p	artnering is working wel ors and this year's bud	l. She st get incre	e participating school districts cressed the importance of the ase of \$140,000 will be used	
Motion: To approve Health By: Director Faro		et for 201	4-2015 of \$2.970 million.	
Seconded by: Director Ka Vote: 4-0				
Motion Passed				
	b.b Presentation on Appl	le Tree De	ental	
President Shefren asked if	there was public comme	nt on this	item. There was none.	
underserved population t Center for Dental Health	hat Apple Tree Dental and mobile dental units who is a District resider	would ta . He stat	n San Mateo County and the rget with its new San Mateo ted that Apple Tree can track e mobile units will be a major	
	credible statistics that D beeting.		fund an additional \$500,000 if idents are being served by the	
Motion Passed				

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#### 3.c. Community Grants Program: Approve Programs Recommended For Funding 2014/2015

Public comment was taken from several members of the audience representing non-profit organizations. They spoke to the importance of the programs they were able to offer due to the Community Grants Program and thanked the Board for its support.

Ms. Kurtzman thanked the members of the Grants Committee for their hard work in reviewing 55 letters of intent. The Committee is requesting funding for 32 agencies totaling \$1.350 million with grants ranging from \$5,000-\$90,000. Twelve of the agencies are new grantees.

Motion: To approve \$1.350 million to the 32 non-profit agencies recommended by the Grants Review Committee. **By:** President Shefren Seconded by: Director Griffin Vote: 4-0

Motion Passed

3.d. Adopt ACHD CEO Evaluation Process

Director Kane said this online service offered by ACHD is similar to the board evaluations the directors completed last year and can be used as another tool in assessing CEO performance.

Motion: To adopt the ACHD CEO online evaluation process. Bv: Director Faro Seconded by: Director Kane Vote: 4-0 Motion Passed

4. Adjourn

Motion: At 6:40 adjourn meeting. By: Director Faro Seconded by: Director Griffin Vote: 4-0 Motion Passed

The next regular meeting of the Board of Directors of Sequoia Healthcare District is scheduled for 4:30 PM, Wednesday, June 4, 2014, District Conference Room, 525 Veterans Blvd., Redwood City, CA.

Respectfully Submitted,

Kathleen Kane, Secretary

## SEQUOIA HEALTHCARE DISTRICT Income Statements

	July	August	September	October	November	December	January	February	March	Apríl	May	June	Year to Date	Budget 13-14
INCOME														
Rental Income	3,422.94	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86			35,461.68	42,700.00
Tax Revenue	9,599.00	0.00	6,907.63	14,492.95	859,450.80	3,790,804.81	683,573.45	0.00	38,561.54	2,910,242.53			8,313,632.71	8,900,000.00
Investment Income	34,307.00	(13,430.00)	36,802.00	21,575.00	16,705.00	(19,095.00)	31,739.00	82,560.00	(88,183.00)	30,889.00			133,869.00	150,000.00
ROI-Sequoia Hospital EBIDA	0.00	0.00	0.00	127,000.00	0.00	0.00	0.00	0.00	0.00	0.00			127,000.00	0.00
Interest Income	574.56	569.44	481.78	428.63	404.98	677.92	896.97	284.84	265.79	475.74			5,060.65	7,600.00
Pension Income	0.00	0.00	0.00	0.00	0.00	2,800,000.00	0.00	0.00	0.00	0.00			2,800,000.00	2,800,000.00
Total Income	47,903.50	(9,300.70)	47,751.27	167,056.44	880,120.64	6,575,947.59	719,769.28	86,404.70	(45,795.81)	2,945,167.13	0.00	0.00	11,415,024.04	11,900,300.00
EXPENSES														
Administrative Expenses														
Admin, Expense	239.18	573.56	781.38	588.69	707.75	443.49	530.38	771.78	1,845.07	2,367.35			8,848.63	12,000.00
Admin, Pavroll	12,737,46	24,701.76	16,277.27	16.277.26	16,277.26	16.277.26	25,936.98	25,804.32	17,652.91	17,652.84			189,595.32	228.000.00
Board Health Insurance	3,336.75	6,936.75	3,336.75	6,132.39	3,336.75	3,966.15	2,324.43	2,124.26	6,654.93	5,565.69			43,714.85	75,000.00
Employee Health Insurance	1,569.20	3,635.35	3,282.90	2,422.65	3,358.42	3,282.90	4,432.01	5,128.04	4,859.26	2,826.95			34,797.68	48,000.00
Employee Retirement Benefit	1,026.95	2,073.66	1,402.96	1,402.96	1,402.96	1,402.96	2,097.06	1,740.39	1,352.99	1,343.20			15,246.09	17,000.00
Investment Fees	0.00	0.00	0.00	12,396.99	3,750.00	0.00	7,850,13	3,750,00	0.00	7,860,71			35,607.83	65,000.00
Office Supplies/Equip Maint	125.36	499,12	572.50	304.39	1,201.54	453.60	485.24	165.30	475.63	325.61			4,608.29	7,500.00
Accounting fees	0.00	1,405,40	0.00	0.00	0.00	17,000.00	0.00	0.00	0.00	0.00			18,405.40	17,000.00
Board Expense	0.00	0.00	0.00	0.00	27.94	46.15	150.00	576.78	225.00	1,062.90			2,088.77	8,000.00
Associations/Membership	0.00	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	300.00	0.00			7,800.00	10.300.00
Communications	31.71	0.00	162.20	320.10	24,870.45	140.54	238.42	182.03	0.00	167.90			26,113.35	25,000.00
Public Relations	4,200.00	4,200.00	4,200.00	4,200.00	5,250.00	5,967.50	0.00	0.00	0.00	262.50			28,280.00	50,000.00
Web Site/IT	5,515.00	865.00	500.00	2,647.50	878.17	11,832.95	1,980.00	2,515.64	6,922.50	2,975.50			36,632.26	22,000.00
insurance/D&O	26,587.04	(2,004.75)	0.00	2,669.00	(2,754.75)	0.00	0.00	(2,640.75)	0.00	0.00			21,855.79	21,000.00
Election Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.00
LAFCO fees	0.00	0.00	0.00	0.00	0.00	7,527.00	0.00	0.00	0.00	0.00			7,527.00	8,000.00
Legal Fees	0.00	89.00	1,648.50	0.00	624.00	535.00	1,805.71	734.00	5,449.00	1,864.00			12,749.21	25,000.00
Bank Fees	0.00	0.00	0.00	3.00	0.00	33.00	0.00	0.00	0.00	0.00			36.00	100.00
Total Admin. Expenses	55,368.65	50,474.85	32,164.46	49,364.93	58,930.49	68,908.50	47,830.36	40,851.79	45,737.29	44,275.15	0.00	0.00	493,906.47	638,900.00
Pension Plan Expense	0.00	0.00	0.00	0.00	0.00	2,800,000.00	0.00	0.00	0.00	0.00	0.00	0.00	2,800,000.00	2,800,000.00
Total Admin. With Pension Plan	55,368.65	50,474.85	32,164.46	49,364.93	58,930.49	2,868,908.50	47,830.36	40,851.79	45,737.29	44,275.15	0.00	0.00	3,293,906.47	3,438,900.00
Property Expenses														
Maintenance	2,160.10	2,546,57	737.50	2,314.16	1,434,23	1.210.83	3,699.50	4,207.50	662.60	2,944.97			21,917,96	25,000.00
Utilities	1,188.69	2,499.73	2,606.64	2,096.46	1,630.11	3,717.91	1,181.54	1,918.14	2,081.26	2,227.35			21,147.83	20,000.00
Property insurance	1,844,32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			1.844.32	2,000.00
Depreciation	6,394.66	6,394,66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66			63,946.60	85,000.00
Total Property Expenses	11,587.77	11,440.96	9,738.80	10.805.28	9,459.00	11.323.40	11.275.70	12,520.30	9,138,52	11,566,98	0.00	0.00	108.856.71	132,000.00

## SEQUOIA HEALTHCARE DISTRICT Income Statements

500,000.00 0 0.00 153,174 0.00 1,500 0.00 0 0.00 0 0.00 0	82         5,547.82           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	315.93 5,547.82 0.00 500,000.00 1,500.00 1,500.00 0.00 0.00 0.00 0.00	0.00 8,735.50 675,000.00 153,174.00 0.00 250,000.00 250,000.00 0.00	0.00 7,478.00 0.00 0.00 2,200.00 0.00 0.00 0.00 250,000.00	681.56 5,884.01 0.00 0.00 500.00 0.00 0.00	396.18 5,884.18 0.00 153,173.00 3,000.00 0.00 0.00			3,302.66 60,466.84 1,350,000.00 1,000,000.00 612,695.00 14,500.00 0.00	6,000.00 59,000.00 1,350,000.00 1,000,000.00 612,700.00 20,000.00 0.00
5,547.80 5,547 0.00 0 500,000.00 5 0.00 153,174 0.00 1,500 0.00 0 0.00 0 0.00 0 3,408.92 2,540	82         5,547.82           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	5,547.82 0.00 500,000.00 1,500.00 0.00 0.00 0.00	8,735.50 675,000.00 153,174.00 0.00 250,000.00 0.00	7,478.00 0.00 0.00 2,200.00 0.00 0.00 0.00	5,884.01 0.00 0.00 500.00 0.00 0.00	5,884.18 0.00 0.00 153,173.00 3,000.00 0.00			60,466.84 1,350,000.00 1,000,000.00 612,695.00 14,500.00	59,000.00 1,350,000.00 1,000,000.00 612,700.00 20,000.00
0.00 0 500,000.00 0 0.00 153,174 0.00 1,500 0.00 0 0.00 0 0.00 0 3,408.92 2,540	00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	0.00 500,000.00 0.00 1,500.00 0.00 0.00 0.00	675,000.00 0.00 153,174.00 0.00 250,000.00 0.00	0.00 0.00 0.00 2,200.00 0.00 0.00	0.00 0.00 0.00 500.00 0.00 0.00	0.00 0.00 153,173.00 3,000.00 0.00			1,350,000.00 1,000,000.00 612,695.00 14,500.00	1,350,000.00 1,000,000.00 612,700.00 20,000.00
500,000.00 0 0.00 153,174 0.00 1,500 0.00 0 0.00 0 0.00 0 3,408.92 2,540	00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	500,000.00 0.00 1,500.00 0.00 0.00 0.00	0.00 153,174.00 0.00 250,000.00 0.00	0.00 0.00 2,200.00 0.00 0.00	0.00 0.00 500.00 0.00 0.00	0.00 153,173.00 3,000.00 0.00			1,000,000.00 612,695.00 14,500.00	1,000,000.00 612,700.00 20,000.00
0.00 153,174 0.00 1,500 0.00 0 0.00 0 0.00 0 3,408.92 2,540	00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	0.00 1,500.00 0.00 0.00 0.00	153, 174, 00 0.00 0.00 250,000,00 0.00	0.00 2,200.00 0.00 0.00	0.00 500.00 0.00 0.00	153,173.00 3,000.00 0.00			612,695.00 14,500.00	612,700.00 20,000.00
0.00 1,500 0.00 0 0.00 0 0.00 0 0.00 0 3,408.92 2,540	00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00           00         0.00	1,500.00 0.00 0.00 0.00	0.00 0.00 250,000.00 0.00	2,200.00 0.00 0.00	500.00 0.00 0.00	3,000.00 0.00			14,500.00	20,000.00
0.00 0 0.00 0 0.00 0 0.00 0 3,408.92 2,540	00 0.00 00 0.00 00 0.00 00 0.00	0.00 0.00 0.00	0.00 250,000.00 0.00	0.00 0.00	0.00	0.00				,
0.00 0 0.00 0 0.00 0 3,408.92 2,540	00 0.00 00 0.00 00 0.00	0.00 0.00	250,000.00 0.00	0.00	0.00				0.00	0.00
0.00 0 0.00 0 	00 0.00 00 0.00	0.00	0.00			0.00				
0.00 0 	00 0.00			250,000.00	0.00				250,000.00	1,000,000.00
3,408.92 2,540		0.00	0.00		0.00	0.00			250,000.00	500,000.00
	11 2,525,95		0.00	0.00	0.00	0.00			0.00	1,340,000.00
09,556.72 163,261		2,347.39	484.55	4,216.14	0.00	881.80			17,475.33	20,000.00
	93 8,705.83	509,711.14	1,087,394.05	263,894.14	7,065.57	163,335.16	0.00	0.00	3,558,439.83	5,907,700.00
77.71 201	03 123.82	189.82	603.61	776.61	832.01	2,066.07			19.947.38	17,000.00
4,402.95 4,402	94 4,402.94	4,402.94	6,853.70	4,486,05	4,797,94	•			,	28,000.00
727.12 244	86 0.00	,	0.00	559.93	3,315.88	,			,	55,000.00
1,133.52 5,013	05 25,310.51	9,109.83	4, 388. 27	2,782.18	3,115.12	12,585.70			63,895.40	87,000.00
10,092.82 10,092	82 10,092.82	10,092.82	15,543.76	10,168.39	7,892.41	8,001.95			105,571.20	131,500.00
					(830.77)	184.62			(646.15)	
15,000.00 144,462	50 25,808.00	200,064.22	239,608.83	525,201.50	179,695.03	311,923.80			2,019,120.38	2,611,500.00
31,434.12 164,417	20 65,738.09	225,859.63	266,998.17	543,974.66	198,817.62	339,315.50	0.00	0.00	2,263,190.66	2,930,000.00
82,894.10 387,849	34 142,833.41	3,615,802.67	1,413,498.28	861,240.89	260,759.00	558,492.79	0.00	0.00	9,224,393.67	12,408,600.00
5,142.83) (220,792.)	0) 737,287.23	2,960,144.92	(693,729.00)	(774,836.19)	(306,554.81)	2,386,674.34	0.00	0.00	2,190,630.37	(508,300.00)
1	4,402.95         4,402.           727.12         244.           1,133.52         5,013.           0,092.82         10,092.           5,000.00         144,462.           1,434.12         164,417.           12,894.10         387,849.	4,402.95         4,402.94         4,402.94           727.12         244.86         0.00           1,133.52         5,013.05         25,310.51           0,092.82         10,092.82         10,092.82           5,000.00         144,462.50         25,808.00           1,434.12         164,417.20         65,738.09           12,894.10         387,849.34         142,833.41	4,402.95       4,402.94       4,402.94       4,402.94         727.12       244.86       0.00       2,000.00         1,133.52       5,013.05       25,310.51       9,109.83         0,092.82       10,092.82       10,092.82       10,092.82         5,000.00       144,462.50       25,808.00       200,064.22         1,434.12       164,417.20       65,738.09       225,859.63         12,894.10       387,849.34       142,833.41       3,615,802.67	4,402.95         4,402.94         4,402.94         4,402.94         6,853.70           727.12         244.86         0.00         2,000.00         0.00           1,133.52         5,013.05         25,310.51         9,109.83         4,388.27           0,092.82         10,092.82         10,092.82         10,092.82         15,543.76           5,000.00         144,462.50         25,808.00         200,064.22         239,608.83           1,434.12         164,417.20         65,738.09         225,859.63         266,998.17           12,894.10         387,849.34         142,833.41         3,615,802.67         1,413,498.28	4,402.95       4,402.94       4,402.94       4,402.94       6,853.70       4,486.05         727.12       244.86       0.00       2,000.00       0.00       559.93         1,133.52       5,013.05       25,310.51       9,109.83       4,388.27       2,782.18         0,092.82       10,092.82       10,092.82       10,092.82       15,543.76       10,168.39         5,000.00       144,462.50       25,808.00       200,064.22       239,608.83       525,201.50         1,434.12       164,417.20       65,738.09       225,859.63       266,998.17       543,974.66         12,894.10       387,849.34       142,833.41       3,615,802.67       1,413,498.28       861,240.89	4,402.95         4,402.94         4,402.94         6,853.70         4,486.05         4,797.94           727.12         244.86         0.00         2,000.00         0.00         559.93         3,315.88           1,133.52         5,013.05         25,310.51         9,109.83         4,388.27         2,782.18         3,115.12           0,092.82         10,092.82         10,092.82         10,092.82         15,543.76         10,168.39         7,892.41           (830.77)         5,000.00         144,462.50         25,808.00         200,064.22         239,608.83         525,201.50         179,695.03           1,434.12         164,417.20         65,738.09         225,859.63         266,998.17         543,974.66         198,817.62           2,894.10         387,849.34         142,833.41         3,615,802.67         1,413,498.28         861,240.89         260,759.00	4,402.95       4,402.94       4,402.94       6,853.70       4,486.05       4,797.94       4,425.00         727.12       244.86       0.00       2,000.00       0.00       559.93       3,315.88       128.36         1,133.52       5,013.05       25,310.51       9,109.83       4,388.27       2,782.18       3,115.12       12,585.70         0,092.82       10,092.82       10,092.82       10,092.82       15,543.76       10,168.39       7,892.41       8,001.95         5,000.00       144,462.50       25,808.00       200,064.22       239,608.83       525,201.50       179,695.03       311,923.80         1,434.12       164,417.20       65,738.09       225,859.63       266,998.17       543,974.66       198,817.62       339,315.50         12,894.10       387,849.34       142,833.41       3,615,802.67       1,413,498.28       861,240.89       260,759.00       558,492.79	4,402.95       4,402.94       4,402.94       4,402.94       6,853.70       4,486.05       4,797.94       4,425.00         727.12       244.86       0.00       2,000.00       0.00       559.93       3,315.88       128.36         1,133.52       5,013.05       25,310.51       9,109.83       4,388.27       2,782.18       3,115.12       12,585.70         0,092.82       10,092.82       10,092.82       10,092.82       15,543.76       10,168.39       7,892.41       8,001.95         (830.77)       184.62         5,000.00       144,462.50       25,808.00       200,064.22       239,608.83       525,201.50       179,695.03       311,923.80         11,434.12       164,417.20       65,738.09       225,859.63       266,998.17       543,974.66       198,817.62       339,315.50       0.00         12,894.10       387,849.34       142,833.41       3,615,802.67       1,413,498.28       861,240.89       260,759.00       558,492.79       0.00	4,402.95       4,402.94       4,402.94       6,853.70       4,486.05       4,797.94       4,425.00         727.12       244.86       0.00       2,000.00       0.00       559.93       3,315.88       128.36         1,133.52       5,013.05       25,310.51       9,109.83       4,388.27       2,782.18       3,115.12       12,585.70         0,092.82       10,092.82       10,092.82       10,092.82       15,543.76       10,168.39       7,892.41       8,001.95         (830.77)       184.62         5,000.00       144,462.50       25,808.00       200,064.22       239,608.83       525,201.50       179,695.03       311,923.80         11,434.12       164,417.20       65,738.09       225,859.63       266,998.17       543,974.66       198,817.62       339,315.50       0.00       0.00         12,894.10       387,849.34       142,833.41       3,615,802.67       1,413,498.28       861,240.89       260,759.00       558,492.79       0.00       0.00	4,402.95       4,402.94       4,402.94       4,402.94       6,853.70       4,486.05       4,797.94       4,425.00       48,081.03         727.12       244.86       0.00       2,000.00       0.00       559.93       3,315.88       128.36       7,221.42         1,133.52       5,013.05       25,310.51       9,109.83       4,388.27       2,782.18       3,115.12       12,585.70       63,895.40         0,092.82       10,092.82       10,092.82       10,092.82       15,543.76       10,168.39       7,892.41       8,001.95       105,571.20         (830.77)       184.62       (646.15)       (646.15)       2,019,120.38       2,019,120.38       2,019,120.38       2,019,120.38       2,019,120.38       2,019,120.38       2,263,190.66       198,817.62       339,315.50       0.00       0.00       2,263,190.66         12,894.10       387,849.34       142,833.41       3,615,802.67       1,413,498.28       861,240.89       260,759.00       558,492.79       0.00       0.00       9,224,393.67

#### SEQUOIA HEALTHCARE DISTRICT Balance Sheet

	July	August	September	October	November	December	January	February	March	April	<u>M</u> ay	June
ASSETS												
Current Assets												
Cash (WF-MMA)	\$ 1,178,273.				-,	4,880,813.23 \$						
Cash (WF)	247,688.	23 43,489.47	77,458.67	240,885.27	467,635.17	174,014.89	763,674.68	107,393.41	85,875.01	253,224.62		
Cash from investments	748,711.	70 748,711.70	748,711.70	748,711.70	748,711.70	748,711.70	748,711.70	748,711.70	748,711.70	748,711.70		
Cash Equivalents	14,237,091.	51 11,223,661.51	11,260,463.51	11,282,038.51	11,298,743.51	11,279,648.51	11,311,387.51	11,393,947.51	11,305,764.51	11,336,653.51		
J. Gabet Reimbursement									830.77	646.15		
Accounts Receivable	<u> </u>		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Total Current Assets	16,411,765.3	21 14,794,696.27	14,265,948.10	14,051,376.86	14,795,231.75	17,083,188.33	14,505,476.98	13,682,035.45	13,373,429.17	15,671,954.21	0.00	0.0
Property, Plant & Equipment												
Land	138,927.0	138,927.00	138,927.00	138,927.00	138,927.00	138,927.00	138,927.00	138,927.00	138,927.00	138,927.00		
Land Improvements	144,158.0	144,158.05	144,158.05	144,158.05	144,158.05	144,158.05	144,158.05	144,158.05	144,158.05	144,158.05		
Buildings	1,249,382.	30 1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30	1,249,382.30		
Building Improvements	513,129.	57 513,129.57	513,129.57	513,129.57	513,129.57	513,129.57	513,129.57	513,129.57	513,129.57	513,129.57		
Tenant Improvements	215,113.2	29 215,113.29	215,113.29	215,113.29	215,113.29	215,113.29	215,113.29	215,113.29	215,113.29	215,113.29		
Equipment	60,169.0	60,169.05	60,169.05	60,169.05	60,169.05	60,169.05	60,169.05	60,169.05	68,615.18	68,615.18		
Furniture	28,259.9	28,259.91	28,259.91	28,259.91	28,259.91	28,259.91	28,259.91	28,259.91	28,259.91	28,259.91		
Accumulated Depreciation	(1,585,644.6	2) (1,592,039.28)	(1,598,433.94)	(1,604,828.60)	(1,611,223.26)	(1,617,617.92)	(1,624,012.58)	(1,630,407.24)	(1,636,801.90)	(1,643,196.56)		
Net Property/Plant/Equipment	763,494.	5 757,099.89	750,705.23	744,310.57	737,915.91	731,521.25	725,126.59	718,731.93	720,783.40	714,388.74	0.00	0.0
Total Assets	17,175,259.7	76 15,551,796.16	15,016,653.33	14,795,687.43	15,533,147.65	17,814,709.58	15,230,603.57	14,400,767.38	14,094,212.57	16,386,342.95	0.00	0.0
LIABILITIES & FUND BALANCE												
Current Liabilities												
Accounts Payable	\$ 3,750.0	0.00 \$	0.00 \$	0.00 \$	0.00 \$	0.00 \$	0.00 \$	0.00 \$	0.00 \$	0.00		
Deposit Payable	3,165.0	0 3,165.00	3,165.00	3,165.00	3,165.00	3,165.00	3,165.00	3,165.00	3,165.00	3,165.00		
Grants Payable	1,817,418.9	6 1,473,384.96	1,473,384.96	1,473,384.96	1,473,384.95	794,801.96	204,801.96	149,801.96	149,801.96	55,258.00		
Accrued Payroll	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Total Current Liabilities	1,824,333.9	6 1,476,549.96	1,476,549.96	1,476,549.96	1,476,549.95	797,966.96	207,966.96	152,966.96	152,966.96	58,423.00	0.00	Ö.0
Fund Balances												
Invested in Capital Assets	766,724.2	1 766,724.21	766,724.21	766,724.21	766,724.21	766,724.21	766,724.21	766,724.21	766,724.21	766,724.21		
Fund Balance	16,670,942.3	8 16,670,942.38	16,670,942.38	16,670,942.38	16,670,942.33	16,670,942.38	16,670,942.38	16,670,942.38	16,670,942.38	16,670,942.38		
Net Surplus/Loss	(2,086,740.79	) (3,362,420.39)	(3,897,563.22)	(4,118,529.12)	(3,381,068.89)	(420,923.97)	(2,415,029.98)	(3,189,866.17)	(3,496,420.98)	(1,109,746.64)		
Total Fund Balance	15,350,925.8	0 14,075,246.20	13,540,103.37	13,319,137.47	14,056,597.70	17,016,742.62	15,022,636.61	14,247,800.42	13,941,245.61	16,327,919.95	0.00	0.0
Total Liabilities & Fund Balance	17, 175, 259, 7	6 15,551,796.16	15,016,653.33	14,795,687.43	15, 533, 147.65	17,814,709.58	15,230,603.57	14,400,767.38	14,094,212.57	16, 386, 342.95	0.00	0.0

## SEQUOIA HEALTHCARE DISTRICT ACTUAL VERSUS BUDGET

					,			<b>_</b> .					1	Ten month
	July	August	September	October	November	December	January	February	March	April	May	June	Actual YTM	budget
INCOME		:					· ·-	3 PTA 41	a r	2 669 94			ac	77 705 55
Rental Income	3,422.94	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86	3,559.86			35,461.68	35,583.33
Tax Revenue	9,599.00	0.00	6,907.63	14,492.95	•	3,790,804.81	683,573.45	0.00		2,910,242.53			8,313,632.71	7,416,666.67
Investment Income	34,307.00	(13,430.00)	36,802.00	21,575.00	16,705.00	(19,095.00)	31,739.00	82,560.00	(88,183.00)	30,889.00			133,869.00	125,000.00
ROI-Sequoia Hospital EBIDA	0.00	0.00	0.00	127,000.00	0.00	0.00	0.00	0.00	0.00	0.00			127,000.00	
Interest Income	574.56	569.44	481.78	428.63	404.98	677.92	896.97	284.84	265.79	475.74			5,060.65	6,333.33
Pension Income	0.00	0.00	0.00	0.00		2,800,000.00	0.00	0.00	0.00	0.00			2,800,000.00	2,800,000.00
Total Income	47,903.50	(9,300.70)	47,751.27	167,056.44	880,120.64	6,575,947.59	719,769.28	86,404.70	(45,795.81)	2,945,167.13	0.00	0.00	11,415,024.04	10,383,583.33
EXPENSES														
Administrative Expenses														
Admin. Expense	239.18	573.56	781.38	588.69	707.75	443.49	530.38	771.78	1,845.07	2,367.35			8,848.63	10,000.00
dmin. Payroll	12,737.46	24,701.76	16,277.27	16,277.26	16,277.26	16,277.26	25,936.98	25,804.32	17,652.91	17,652.84			189,595.32	190,000.00
Board Health Insurance	3,336.75	6,936.75	3,336.75	6,132.39	3,336.75	3,966.15	2,324.43	2,124.26	6,654.93	5,565.69			43,714.85	62,500.00
Employee Health Insurance	1,569.20	3,635.35	3,282.90	2,422.65	3,358.42	3,282.90	4,432.01	5,128.04	4,859.26	2,826.95			34,797.68	40,000.00
Imployee Retirement Benefit	1,026.95	2,073.66	1,402.96	1,402.96	1,402.96	1,402.96	2,097.06	1,740.39	1,352.99	1,343.20			15,246.09	14,166.67
nvestment Fees	0.00	0.00	0.00	12,396.99	3,750.00	0.00	7,850.13	3,750.00	0.00	7,860.71			35,607.83	54,166.67
Office Supplies/Equip Maint	125.36	499.12	572.50	304.39	1,201.54	453.60	485.24	165.30	475.63	325.61			4,608.29	6,250.00
Accounting Fees (1)	0.00	1,405.40	0.00	0.00	0.00	17,000.00	0.00	0.00	0.00	0.00			18,405.40	17,000.00
Board Expense	0.00	0.00	0.00	0.00	27.94	46.15	150.00	576.78	225.00	1,062.90			2,088.77	6,666.67
Associations/Memberships (2)	0.00	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	300.00	0.00			7,800.00	10,300.00
Iommunications	31.71	0.00	162.20	320.10	24,870.45	140.54	238.42	182.03	0.00	167.90			26,113.35	24,000.00
Public Relations	4,200.00	4,200.00	4,200.00	4,200.00	5,250.00	5,967.50	0.00	0.00	0.00	262.50			28,280.00	41,666.67
Veb Site/IT	5,515.00	865.00	500.00	2,647.50	878.17	11,832.95	1,980.00	2,515.64	6,922.50	2,975.50			36,632.26	18,333.33
nsurance/D&O (3)	26,587.04	(2,004.75)	0.00	2,669.00	(2,754.75)	0.00	0.00	(2,640.75)	0.00	0.00			21,855.79	21,000.00
lection Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			.00 0	0.0
AFCO fees (4)	0.00	0.00	0.00	0.00	0.00	7,527.00	0.00	0.00	0.00	0.00			7,527.00	8,000.00
egal Fees	0.00	89.00	1,648.50	0.00	624.00	535.00	1,805.71	734.00	5,449.00	1,864.00			12,749.21	20,833.33
Bank Fees	0.00	0.00	0.00	3.00	0.00	33.00	0.00	0.00	0.00	0.00			36.00	83.33
otal Admin. Expenses	55,368.65	50,474.85	32,164.46	49,364.93	58,930.49	68,908.50	47,830.36	40,851.79	45,737.29	44,275.15	0.00	0.00	493,906.47	544,966.67
ension Plan Expense (5)	0.00	0.00	0.00	0.00	0.00	2,800,000.00	0.00	0.00	0.00	0.00	0.00	0.00	2,800,000.00	2,800,000.00
Fotal Admin. With Pension Plan	55,368.65	50,474.85	32,164.46	49,364.93	58,930.49	2,868,908.50	47,830.36	40,851.79	45,737.29	44,275.15	0.00	0.00	3,293,906.47	3,344,966.6
Property Expenses														
Maintenance	2,160.10	2,546.57	737.50	2,314.16	1,434.23	1,210.83	3,699.50	4,207.50	662.60	2,944.97			21,917.96	20.833.33
itilities	1,188.69	2,499.73	2,606.64	2,096.46	1,630.11	3,717.91	1,181.54	1,918.14	2,081.26	2,227.35			21,147.83	16,666.67
roperty Insurance (6)	1,844.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			1,844.32	2,000.00
Pepreciation	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66	6,394.66			63,946.60	70,833.33
	11,587.77	11,440.96	9,738,80	10.805.28	9,459.00	11,323,40	11.275.70	12,520.30	9,138,52	11,566.98	0.00	0.00	108,856,71	110,333.33

### SEQUOIA HEALTHCARE DISTRICT ACTUAL VERSUS BUDGET

	July	August	September	October	November	December	January	February	March	April	May	June	Actual YTM	Ten month budget
	5019	August	september	GELODEI	November	becember	oundary	,,	,na, an		may	*4110		5
irant Expenses														
Frant Admin Expenses	76.93	100.00	600.00	500.00	632.06	315.93	0.00	0.00	681.56	396.18			3,302.66	5,000.0
irant Admin Payroll	3,267.86	7,026.03	5,547.80	5,547.82	5,547.82	5,547.82	8,735.50	7,478.00	5,884.01	5,884.18			60,466.84	49,166.0
hildren's Health Initiative	675,000.00	0.00	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00			1,350,000.00	1,350,000.0
FSU Nursing Program	0.00	0.00	500,000.00	0.00	0.00	500,000.00	0.00	0.00	0.00	0.00			1,000,000.00	1,000,000.0
amaritan House Grant	153,174.00	0.00	0.00	153,174.00	0.00	0.00	153,174.00	0.00	0.00	153,173.00			612,695.00	510,583.
ther Grants	4,500.00	1,300.00	0.00	1,500.00	0.00	1,500.00	0.00	2,200.00	500.00	3,000.00			14,500.00	13,333.
equoia Hospital Foundation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0.
an Mateo Med.Ctr. W/O Rebuild	0.00	0.00	0.00	0.00	0.00	0.00	250,000.00	0.00	0.00	0.00			250,000.00	250,000.
avenswood-Belle Haven Clinic	0.00	0.00	0.00	0.00	0.00	0.00	0.00	250,000.00	0.00	0.00			250,000.00	250,000.
ommunity Grants Program (7)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			0.00	0
hronic Disease Management	641.19	429.28	3,408.92	2,540.11	2,525.95	2,347.39	484.55	4,216.14	0.00	881.80			17,475.33	16,666.
otal Grant Expenses	836,659.98	8,855.31	509,556.72	163,261.93	8,705.83	509,711.14	1,087,394.05	263,894.14	7,065.57	163,335.16	0.00	0.00	3,558,439.83	3,444,750.
rogram Expenses														
leartSafe Admin Expense	15,000.00	76.70	77.71	201.03	123.82	189.82	603.61	776.61	832.01	2,066.07			19,947.38	14,166.
leaftSafe Payroll	3,302.15	6,604.42	4,402.95	4,402.94	4,402.94	4,402.94	6,853.70	4,486.05	4,797.94	4,425.00			48,081.03	23,333.
eaftSafe Training & Equipment	118.64	126.63	727.12	244.86	0.00	2,000.00	0.00	559.93	3,315.88	128.36			7,221.42	45,833.
chool Health Admin	41.93	415.29	1,133.52	5,013.05	25,310.51	9,109.83	4,388.27	2,782.18	3,115.12	12,585.70			63,895.40	72,500.0
chool Health Payroll	7,915.17	15,678.24	10,092.82	10,092.82	10,092.82	10,092.82	15,543.76	10,168.39	7,892.41	8,001.95			105,571.20	109,583.
abet salary expense adjust									(830.77)	184.62				
chool Health Grants	204,650.00	172,706.50	15,000.00	144,462.50	25,808.00	200,064.22	239,608.83	525,201.50	179,695.03	311,923.80			2,019,120.38	2,176,250.
otal Program Expenses	231,027.89	195,607.78	31,434.12	164,417.20	65,738.09	225,859.63	266,998.17	543,974.66	198,817.62	339,315.50	0.00	0.00	2,263,836.81	2,441,666.
otal Expenses Without Rebuild	1,134,644.29	266,378.90	582,894.10	387,849.34	142,833.41	3,615,802.67	1,413,498.28	861,240.89	260,759.00	558,492.79	0.00	0.00	9,225,039.82	9,341,716.0
et Surplus/Loss Without Rebuild	(1,086,740.79)	(275,679.60)	(535,142.83)	(220,792.90)	737,287.23	2,960,144.92	(693,729.00)	(774,836.19)	(306,554.81)	2,386,674.34	0.00	0.00	2,190,630.37	1,041,866

CEO Report: June 2014

- 1. ACHD attended Legislative Days in April. Met with State Senator Jerry Hill and Assemblyman Rich Gordon and Kevin Mullins. Also attended ACHD annual conference in May and was a workshop presenter on our grants program.
- 2. Presentation was the luncheon speaker of the May meeting of the Harbor Association at Van's Restaurant. Topic was on our County's efforts to provide health care to all residents.
- 3. Living Healthy Workshops two successful classes were held in April- May with a total of 22 participants. We hired Dori Sproul as a facilitator. She is a veteran health educator and program manager.
- 4. Oral Health Coalition assumed the position of committee chair when our previous chair, Aaron Lones moved to Portland. Led May coalition meeting featuring a presentation by longtime dental leader, Dr. Jared Fine.
- 5. Other activities include:
  - Attended a variety of events organized by: Sustainable San Mateo County, CORA, RCEF, Star Vista, and Peninsula Volunteers.
  - Participated in grants review meetings, First5 Evaluation and Personnel Committee meetings, RWC 2020 meetings, Village Planning meetings, Nursing admission meeting, Dine-out Planning meetings, Hospice House discussion meetings and Healthy School Planning meetings.
- 6. Upcoming event: Senior Day on June 13 in RWC

Agende item No	4.	B,
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Board of Directors Meeting Date \_\_\_\_\_\_\_ 6 - 4 - 1 4



# Activity Summary for April- May 2014

# I. Highlights

Much of March through April were spent reviewing grant applications with the CC grants committee and following up with applicants. For the Healthy Schools Initiative, the several weeks leading up to the May 6 Board meeting were spent reviewing HSI grant applications, sub-contractor Scope of Work Forms, and meeting with wellness Coordinators and School district administrators from all 8 school districts to formalize funding requests and action plans for the 2014-15 school year.

This process resulted in the proposal that was presented to the Board just prior to the May 6th meeting. In addition we have revised both our application and reporting process for HSI to help strengthen the connection among the non-profit service providers, wellness coordinators and school district administration as well as to improve accountability and program monitoring and alignment of the program's and school district's goals.

On June 20 from 11a -2p, we will host an Open House here at the SHD Offices where we will provide refreshments and deliver the grant checks to our 2014-15 grant recipients. Board members are welcome (and encouraged) to stop by.

# II. HSI and CC Grants

2014-15 Grantees- HSI

- Thank you SHD Board for approving the 12 recommended HSI grants for the 2014-15 grants cycle. These programs greatly contribute to the success of the overall initiative.
- Your approval to expand our support among other school district partners next fiscal year to include part-time Wellness Coordinators will increase capacity for those districts to implement a coordinated approach to student health and leverage additional resources.
- As of May 22, all grant agreements have been sent to new grant recipients along with Scope of work Change Forms where needed
- We will disperse first grant checks on June 20th at the Open House.

# Current Grantees- HSI

• Final Reports for the 2013-14 grants cycle are due on June 20th. A summary of these reports will be provided to the Board in early July.

2014-15 Grantees- Caring Community

- Nine of the 32 grantees approved for funding in 2014 are providing new programs and we look forward to getting to know these programs in more depth this year.
- As of May 22, all grant agreements have been sent to new grant recipients along with Scope of work Change Forms where needed
- We will disperse first grant checks on June 20th at the Open House.

# Current Grantees- CC Grants

• Final Reports for the 2013-14 grants cycle are due on June 30th. A summary of these reports will also be provided to the Board in late July.

# III. PE +

- On May 19th, PE+ Board of Directors met to revisit program goals, procedures, and development for the 2014-15 school year. Some decisions regarding individual school-partner assignments are still pending as of this report.
- Applied Survey Research is expected to be completed with program evaluation of the PE+ by this August.

# *IV.* A few highlights from our School District Partners:

With only a few weeks of the school year to go, the districts are winding down this year, but are gearing up for next. Given that each district outlined their progress this year and priorities and action plans for next year in my report the Board on May 6th, 1 did not request a report from our school partners for this Board report. However, and update since the May 6 meeting is below:

• I am in the process of updating MOU's with each of our school district partners to reflect the proposal and budget approved by the SHD Board on May 6.

• Sequoia Union High School District administration revised their funding request to include a second full time nurse for their district who would primarily serve the medically high need population in their district (Trace students). SHD has been supporting this position half time. Lee has agreed to support this request with the SUHSD sharing in the cost of this position. An increase has been made to the SUHSD budget allocation in the amount of \$25,000.

• Belmont-Redwood Shores updated their financial contribution information which shows a significant increase in the amount they actually support for health and wellness than they originally reported. That update will be provided to the SHD Board at the June 4 Board meeting.

• For the first time, SHD staff along with students from our nursing program will host a booth at the Menlo Park City School District Health and Wellness fair on June 1 where over 4,000 families are expected to attend. Nursing students will be doing blood pressure screenings, our HeartSafe program will be doing hands-only CPR, and Jennifer and I will have a demonstration of sugar-sweetened beverages and promote water first for thirst.

# V. Other

On May 15, all SHD staff participated in the annual *Make Time for Fitness* event hosted by Sequoia Hospital's Health and Wellness. Make Time for Fitness brings together all 4th grade students in the Redwood City School District to an event held at Red Morton Park aimed at educating kids on making lifelong healthy choices.

# HeartSafe Program

# Activity Summary for April and May 2014

## HeartSafe Region Task Force Meetings

Attend and participate in regional planning and support.

## New AED Placements

- Belmont/Redwood Shores District Office Arguello Park
- Heather School Sports Field
- Lauriola Park Sports Field

Highlands Park\*

# Maintenance of Existing Units (new batteries, electrodes, etc.)

- Sequoia High School Menlo Atherton High School
- Carlmont High School
- Woodside High School

Atherton PD\*

Footsteps After School Care\*

Woodside Elementary School

Bowditch Middle School

• Foster City Elementary

• George Hall Elementary\*

- Redwood High School
- Temple Beth El\*
- Woodside Village Church\*
- Raiser Construction\*
- Brewer Island School
- Charles Armstrong School\*
- Sequoia Preschool\* Sequoia Healthcare District

# AED / CPR Trainings – Over 1000 trained!

- Girl Scout Leaders •Redwood High School Belmont/Redwood Shores School
- Ralston Middle School 7<sup>th</sup> graders Sequoia High School maintenance dept.
- Carlmont High School Freshmen
   Menlo Atherton High School Freshmen
- Seq HS special needs students Sequoia Hospital open house

\* indicates paid for by that organization

# AED / CPR Scheduled Trainings

- CORA
- St. Matthias Church
- San Carlos Little League coaches and managers
- Menlo Park Health Fare

# Photographs



# Carlmont Freshmen



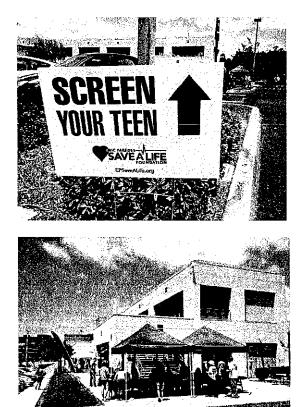


Menlo Atherton High School Freshmen



Belmont / Redwood Shores Staff Members

The photos below are from a recent high school cardiac screening held in San Diego County sponsored by the Eric Paredes Save a Life Foundation. Board Member Kim Griffin and I attended the event and volunteered processing the students. Additionally, cardiologists, nurses and others volunteered their time to process 812 students. Nine students were found to be at risk for cardiac arrest. Those students and their parents met with a cardiologist to discuss the findings and to refer them to treatment as necessary.



3







# Agenda item 5.a Board of Directors Mtg. 6-4-14

# SEQUOIA HEALTHCARE DISTRICT County of San Mateo, State of California RESOLUTION 14-3 RESOLUTION DETERMINING DATE AND ADOPTING PROVISIONS FOR THE 2014 SEQUOIA HEALTHCARE DISTRICT GENERAL ELECTION

WHEREAS, the terms of three (3) members of the Board of Directors of Sequoia Healthcare District expire at noon, local time, on the first Friday in December of 2014, i.e., on Friday, December 5, 2014 (Elections Code §§10505 and 10554);

WHEREAS, the three directors whose terms are expiring are Arthur Faro, John "Jack" Hickey and Jerry Shefren; and

WHEREAS, the Chief Elections Officer for the County of San Mateo has notified Sequoia Healthcare District ("District") of certain legal requirements applicable to the District with respect to the General Election to be held on November 4, 2014;

NOW, THEREFORE, BE IT HEREBY RESOLVED that:

1. The Sequoia Healthcare District General Election shall be held on November 4, 2014.

2. At the election, successors shall be chosen for the three (3) offices of Director, Sequoia Healthcare District, for four (4) year terms.

3. Pursuant to Elections Code §10522, the secretary of the District shall cause to be delivered to the elections official of San Mateo County a map showing the District's boundaries effective for the election, along with a statement indicating that directors are to be elected at large and not by division.

4. Each candidate's statement, if any, shall not exceed 200 words.

5. The cost of the candidate's statement shall be charged to the candidate.

6. According to the District's Conflict of Interest Code, there is no requirement for a candidate to file Form 700 (Statement of Economic Interests) by the date of filing the Declaration of Candidacy.

7. The County Chief Elections Official of San Mateo County is hereby requested and authorized to perform any and all duties of the District Secretary relating to such election, under the authority of Elections Code §10519 (formerly §23523.7), including publishing of such notices as required by law.

8. Pursuant to Election Code §10403 (formerly §23302), consolidation of the Sequoia Healthcare District General Election with the Statewide General Election on November 4, 2014, is hereby requested. The District acknowledges that the consolidated election will be held and conducted in the manner prescribed in Elections Code §10418.

9. A copy of this Resolution shall be delivered to the Office of the Chief Elections Officer of San Mateo County on or before June 30, 2014.

PASSED AND ADOPTED by the Board of Directors of Sequoia Healthcare District this  $4^{th}$  day of June, 2014, by the following vote.

AYES:	 	
NOES:		
ABSENT:	 	

Kathleen M. Kane Secretary, Board of Directors

ATTEST:

Clerk, Board of Directors

**Transparency Concerns** 

We have been asked by ACHD to take steps to conform to being a "Transparent District." They have established criteria of what actions must be taken to receive this designation. It is the staff's recommendation that we take the necessary steps to be in full compliance.

We have also been asked by the Grand Jury to comply with recommendations outlined by the Special District Association to become transparent under their criteria. Again it is the staff's recommendation that we also take the necessary steps to comply with this request.

Lee Michelson, CEO

May27, 2014

# Agenda Item 5.c Board of Directors Mtg. 6/4/14

# Sequoia Healthcare District Board Meeting June 4, 2014

# SFSU/Sequoia Nurse Education Partnership Annual Update

- 1. Introductions
  - a. Sheri Sassarini, BSN, RN, MA; Academic Coordinator/Advisor SFSU Nursing Program at Cañada College
  - b. Mary Ann van Dam, RN, PhD, PNP; Director and Associate Professor, School of Nursing, San Francisco State University
- 2. Academic/program highlights for 2013-14 (Sheri Sassarini)
  - a. Cohort 9
    - All 40 graduated, 2 returnees
    - Large percentage receive honors Sigma Theta Tau
  - b. Cohort 10-
    - Curriculum development successes and changes
  - c. Program promotional activities:
    - Community involvement Sequoia Hospital open house, Teddy Bear Fun Run, other activities
    - Information sessions at CSM and Cañada College
    - Pre-nursing club launched at Cañada College
- 3. Admissions update for fall 2014 (Sheri Sassarini)
  - a. Cohort 10 32 admitted, one from wait list
  - b. Review demographic data
- 4. Future planning (Sheri Sassarini)
  - a. Simulation facility
  - b. Funding development
  - c. Website development
  - d. New grad program at Sequoia Hospital

# MISSION HOSPICE & HOME CARE HOSPICE HOUSE REQUEST

- We have launched a \$15 million capital campaign to build a Hospice House in the Sequoia Healthcare district boundaries.
- We are actively looking for a location to build the Hospice House and have made one offer on a property in San Carlos.
- We are requesting up to a one-time \$2 million investment that will be secured to the property and/or building assets.
- We plan to "break ground" in 2015 and purchase property in 2014.
- We have hired Sterrin Bird and Marsha Eddleman to lead the campaign and we expect full board and active community support.
- The Hospice House will be available to serve the whole community and we anticipate that over 500 patients and their families will be served in a given year.
- The cost of construction is expected to be around \$9 million and the property is expected to be around \$3 million. The rest of the money will be dedicated to start-up and furnishing of the building.
- Drs. Stephen Weller and Gary Pasternak, Marsha Eddleman and Dwight Wilson, CEO will be at the meeting to address the board and answer questions.



# 2014-15 Budget Narrative

**Income:** The projected income for 2014-15 is \$12.25 million compared to \$11.9 million for 2013-14. Tax income is predicted to increase to \$9.5 million and we do not anticipate receiving an EBIDA share from Sequoia Hospital. Per the suggestion of the pension underwriters, we have set the pension expense and off-setting income at \$2.6 million compared to \$2.8 million last year.

**Expenses:** Projected expenses for 2014-15 are \$12.7 million compared to \$12.4 million in fiscal year 2013-14. Administrative costs have increased because of election costs that were not relevant in 2013-14. Grant expenses are slightly higher with the addition of the grant to Apple Tree Dental and Healthy School support.

**Net:** We anticipate spending \$469,500 more than we receive which is about \$40,000 less than projected for 2013-14.

## Sequoia Healthcare District Operating Budget Fiscal Year Ending June 30, 2014

	Assumption Number	Approved Budget 2013- 2014		aft Budget 014-2015	
Rental Income	1	\$ 42,700	\$	44,400	
Tax Revenue		8,900,000	•	9,500,000	
Investment Income	2	150,000		100,000	
Interest Income		7,600		6,000	
Pension Income	3	2,800,000		2,600,000	
Return on Investment - Sequoia Hosp.	4	-		-	
Total Revenues		\$ 11,900,300	\$	12,250,400	
EXPENSES					
Administrative Expenses					
Admin. Expense	5	240,000		245,000	
Board Health Insurance		75,000		60,000	
Employee Health Insurance	6	48,000		48,000	
Employee Retirement Benefit	7	17,000		18,000	
Investment Fees		65,000		48,000	
Office Supplies/Equip Maint		7,500		7,500	
Purchased Services	8	- ,'		50,000	
Accounting fees		17,000		19,000	
Board Expense		8,000		8,000	
Association/Membership Fees		10,300		17,800	
Communications	9	25,000		25,000	
Public Relations	10	50,000		30,000	
Web Site/iT		22,000		30,000	
insurance/D&O		21,000		21,000	
Election Fees	11	21,000			
LAFCO fees	11	-		200,000	
		8,000		10,000	
Legal Fees		25,000		20,000	
Bank Fees		100	<u>-</u>	100	
Total Administrative Expenses		\$ 638,900	\$	857,400	
Pension Expense					
Pension Plan Expense	12	2,800,000		2,600,000	
PROPERTY EXPENSES					
Maintenance		25,000		30,000	
Utilities		20,000		26,000	
Insurance/Property		2,000		2,000	
Depreciation		85,000		80,000	
Total Property Expenses		\$ 132,000	\$	138,000	
		÷	•	,	
Grant Expenses	_				
Grant Admin Expenses	13	65,000		78,000	
Children's Health Initiative		1,350,000		1,350,000	
SFSU Nursing Program		1,000,000		475,000	
Samaritan House Medical Clinic		612,700		663,000	
Other Grants		20,000		60,000	
San Mateo Medical Center		1,000,000		1,000,000	
Ravenswood-Belle Haven Clinic		500,000		500,000	
Community Grants Program		1,340,000		1,350,000	
Chronic Disease Management		20,000		30,000	
Apple Tree Dental	14			500,000	
Total Grant Expenses		\$ 5,907,700	\$	6,006,000	
Program Expenses					
HeartSafe Program	15	100,000		148,500	
School Health Program	16	2,830,000		2,970,000	
Total Program Expenses		\$ 2,930,000	\$	3,118,500	
•					
Total Expenses		\$ 12,408,600	\$	12,719,900	

\*\* Funds will be transferred from District Reserves to cover deficit.

Sequoia Healthcare District Budget for Fiscal Year Ending 6/30/2015 Assumptions

## **Revenue Assumptions**

- 1 Rental Income Year Five of seven year tenant lease for 1,507 SF office space, 525 Veterans Blvd.
- 2 Investment Income is based on current rates of return
- 3 Pension Income (and Expense) are pass-through items based on current projections
- 4 Return on Investment from Sequoia Hospital based on most recent Hospital projections

### **Expense Assumptions**

- 5 Administration Expense primarily covers 80% salary expense of CEO, 100% salary expense of Exec. Coordinator, payroll service expense and conference expenses
- 6 Employee Health Insurance benefit includes inlieu payments for HeartSafe Coordinator and SHI Nutrition Manager
- 7 Employee Retirement Benefit is staff employee 401K contribution match
- 8 Purchased services increased from previous year due to consultant(s) to advise on Transfer Agreement
- 9 Communications expense is primarily production and mailing costs of annual report to the community
- 10 Public Relations expense is budgeted at the current contract rate
- 11 Election expense for November 2015 general election
- 12 Pension Expense (and Income) are pass-through items based on current projections

#### Grants

- 13 Grants Administration primarily covers inhouse grant processing; 20% of CEO & 35% of Youth Program Director salary expense
- 14 Apple Tree Dental is new commitment

#### Programs

- 15 HeartSafe program budget over prior year due to increased expenses from classroom buildout.
- 16 School Health Initiative budget increased \$140,000 over prior year due to additional funding for Wellness Coordinator positions

# Agenda Item 5.f. Board of Directors Mtg. 6-4-14

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The President will appoint an ad hoc committee to meet with Sequoia Hospital Administration and Dignity Health to discuss the performance of the Transfer Agreement entered into by the District in 2007.

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The Board authorizes as necessary hiring appropriate consultants to assist that committee with their discussions not to exceed \$50,000.

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