

**MINUTES OF SPECIAL MEETING
BOARD OF DIRECTORS
SEQUOIA HEALTHCARE DISTRICT
JULY 16, 2008
Redwood City Council Chambers
1017 Middlefield Road
Redwood City, CA 94063**

<u>Directors Present</u>	<u>Directors Absent</u>	<u>Also Present</u>
Director Faro Director Hickey Director Horsley Director Kane Director MacNaughton arrived at 4:25		Mr. Mahadevan, Interim Executive Director Mr. Hudak, Legal Counsel Ms. Johnson, Recorder

1. Call to Order

By: President Kane
Time: 4:10pm

2. Public Comment/Non-Agenda Items

Director Hickey said there were not as many people in attendance as would be if a press release had been sent out promoting this meeting. Mr. Mahadevan responded that an agenda was emailed to the media with a link to the District's website.

3. Presentation of Findings by Strategic Planning Consultants:

President Kane introduced Laura Jacobs and Panos Lykidis of the Camden Group. Ms. Jacobs presented a general overview of current healthcare industry trends and how they impact healthcare providers, physicians, the workforce, health insurance and, ultimately, the District's potential goals and objectives for the community.

Panos Lykidis presented a healthcare situation summary of the status of healthcare within the District, population and demographic trends. There are 33 healthcare districts within the state that do not operate hospitals. Quality healthcare services within the county are plentiful, but access to, and affordability of the programs are significant problems.

Mr. Lykidis discussed a summary comprised from interviews with the District board, members of the District and Hospital staff, local officials, grant recipients and others active within the community. The summary discussed general support, roles, operational issues and other opportunities for the District. Majority and minority opinions were presented as well as the District's perceived strengths and weaknesses.

Ms. Jacobs presented the Camden Groups analysis of options available to the District in the role it will take in the future. The District's vision statement, approved in 2003, states that the district is to be the catalyst that stimulates sustainable efforts to assure access to health and healthcare for District residents today and for years to come.

Ms. Jacobs discussed the role definition options - Foundation, Facilitator and Operator - and the implications, advantages and disadvantages of each. Director Hickey noted that the option to dissolve the district should be included. A copy of the presentations by the Camden Group is included within the District's minutes book.

Director Faro indicated that the Facilitator role was the most appealing to him and it could be blended with parts of the Foundation and Operator roles to assure that District residents receive needed health-related services. Director Horsley agreed that he, too, favored the Facilitator role in conjunction with the District grants program. President Kane also favored a strong Facilitator role, being more proactive and with more community outreach. Director MacNaughton said the District is already in the role of Facilitator. Important to him is that taxes paid by District residents remain within the community to support Sequoia Hospital and other local health services. Director Hickey stated he would be in favor of the District's role as a charitable clearing house and that taxpayers should be allowed to determine the charity to which their District taxes could be allocated. Mr. Hudak responded that the collection and distribution of property taxes is governed by state law and that there is no mechanism for local taxpayers to redirect their property taxes. If the District is dissolved, the property taxes would most likely go to the County and/or cities within the District and might be used for purposes other than health care for District residents.

Kitty Lopez, Executive Director of Samaritan House, said she was very grateful to the District for underwriting expenses for the Redwood City Free Clinic. Samaritan House actively collaborates with other agencies and without the services provided by the clinic, patients would go without needed care or would go to a hospital emergency room at a substantially greater expense.

Glenna Vaskelis, President of Sequoia Hospital, spoke to what the District has done by being a catalyst with the nursing program, the changing relations with CHW and the support to Sequoia Hospital.

Cheryl Fama, Executive Director of Peninsula Healthcare District, stated that Peninsula does not manage a hospital either, and the main focus of her Board is to insure that there is a hospital within their district for the good of all residents.

Rabbi Jay Miller spoke to leadership being the District's focus along with catalyst for the implementation of programs.

Srija Srinivasan, Special Assistant to the County Manager spoke to the continued partnership between the District and the County with hopes that the current relationship will continue.

Linda Gregory, Executive Director of the AFSCME union, said the District does not need to look for reasons to continue its existence as there are so many unmet health related needs within the county. The District should always have Sequoia Hospital as a focus, but don't eliminate operating programs where there is a need.

Dev Mahadevan stated he has worked in seven healthcare districts and he supports Cheryl Fama's statement of focusing on the hospital and that Sequoia Healthcare District's role is to make sure Sequoia Hospital is rebuilt and profitable.

Barbara Kalt of Roesner House thanked the Board for its grant for Roesner House's program

that allows patients to remain in their homes longer with the addition of physical therapy.

Ms. Jacobs reported that the next step is for The Camden Group to assemble a proposed strategic plan, vision and goals from the input offered at today's meeting and submit to the Board for consideration. A copy of the presentations by the Camden Group is included within the District's minutes book.

6. Adjourn

Motion: At 6:10 PM, adjourn meeting.

By: Director Horsley

Seconded by: Director Faro

Vote: Unanimous

Motion Passed

The next regularly scheduled meeting of the Sequoia Healthcare District Board of Directors is Wednesday, August 6, 2008, 4:30pm, Sequoia Room, Sequoia Hospital.

Respectfully Submitted,

Don Horsley
Secretary